



EX PARTE OR LATE FILED

November 6, 1998

Ms. Magalie Roman Salas Secretary Federal Communications Commission 1919 M Street, NW, Room 222 Washington, DC 20554

RE: Ex Parte Notice, CC Docket No. 98-146

Dear Ms. Salas:

On November 4, 1998, Jack Pendleton and I visited with individuals from the Office of Plans and Policy (OPP) and Common Carrier Bureau (CCB). We discussed issues related to rural ILECs providing advanced telecommunications services. A copy of the presentation given at that ex parte meeting was filed on November 4, 1998. Inadvertently left out of that transmittal was the business case analysis that was presented at the meeting.

An original and one copy of this ex parte notice supplement is being filed. Please include a copy of this notice in the public record of these proceedings. I have also enclosed one copy to be stamped and returned in the enclosed self-addressed stamped envelope.

Respectfully submitted,

Jeffy Homm

Jeffry H. Smith Attachments - 1

cc:

Mr. Johnson Garrett Office of Plans and Policy Federal Communications Commission 1919 M Street, NW Washington, DC 20554

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# Business Case Evaluation For Provision of Advanced Telecommunications Services Over Twisted pair Copper and xDSL Technology

The two business cases presented here were prepared by GVNW for a rural Incumbent LEC client that is considering offering services that fit the description of Advanced Telecommunications Services (ATS) in CC Docket 98-146. These are offered here to show what we believe to be the actual economics of deployment of ATS in small-scale sites that will be typical of deployments in rural areas. In this case, the population of the service area is approximately 12,000 with about 5,800 households. All potential customers can be reached using xDSL technology.

The business plans presented here are for a non-regulated affiliate offering the ATS service over loops leased from the ILEC. Two plans were evaluated:

- 1.) Plan 1: All program content is provided from local equipment.
- 2.) Plan 2: Content equipment is located remotely. Content is transported over leased interexchange transport to the local ATS provider from a central location.

The evaluation was conducted over a projected five-year period. Only the Income Statements are provided here for the sake of brevity.

#### **Advanced Services Provided:**

All services considered in this evaluation can be provided from equipment that is currently available or in beta test. GVNW has extensive experience in field trial of equipment and services with our clients in this area.

Services Offered:

Broadcast Channels (CATV like service)
Video on Demand
High Speed Internet/Data Network Access
Two Bandwidths – 256 Kilobit and 1.544 Megabit

#### Inputs:

Values for the inputs were based on real world numbers wherever possible. In many cases, quotations were obtained from providers of equipment or services required to offer ATS. Revenues were based on actual prices and market penetration experienced by various existing providers of like services. Many GVNW clients are small telephone companies that also offer CATV service or Internet service, or both. Their experience in prices paid for is included. The above input assumptions thus reflect real world conditions as much as these currently exist. Some items, such as the price for high-speed internet/data access had to be assumed, since there is not a significant number of these services deployed to have a large database of price and market penetration. In all cases, inputs were assumed on a conservative basis, so as not to overstate the business case for providing services where there is limited or no current experience.

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#### **INPUT ASSUMPTIONS**

#### Revenue:

Service	Amount	Basis for Amount
Broadcast Video – (CATV	\$26.99 /customer/month	Current prices and
like) – Basic Service	Market penetration 22% of	penetration of CATV
	homes passed in year 1	provider in nearby urban
	growing to 70% in year 5	area
Broadcast Video – (CATV	\$8.99 /premium	Current prices and
like) – Premium Service	service/month	penetration of CATV
	Market penetration 50%	provider in nearby urban
	premium of basic in year 1	area
	changing to 48% in year 5	·
Broadcast Video – (CATV	\$3.95 /customer/month	Current prices and
like) – Set Top Box Lease	Market penetration 22% of	penetration of CATV
	homes passed in year 1	provider in nearby urban
	growing to 70% in year 5	area
Internet Basic – 256 Kb	\$37.99 /customer/month	Estimate based on
	Market penetration 5%	experience of GVNW dial
	percent of total households	up Internet Service
	in year 1 changing to 19%	Providers
	in year 5	
Internet Premium – 1.5 Mb	\$49.99 /customer/month	Estimate based on
	Market penetration 1%	experience of GVNW dial
	percent of total households	up Internet Service
	in year 1 changing to 5% in	Providers
	year 5	
Video On Demand	\$3.50 per event ordered in	Lease rates between current
	Yr. 1 to \$3.00 in Yr. 5	Video Rental stores and
	1.5 events leased per basic	current CATV Pay-Per-
	broadcast customer per	View subscription rates -
	month in Yr. 1 to 2.2 events	per VOD content provider.
	in Yr. 5.	
Advertising – Local Market	\$1.00 per basic broadcast	Local advertising revenue
	customer per month in Yr.	of GVNW client CATV
	1, growing to \$3.00 in Yr. 5	providers
Install Fees	\$149.99 per install	Recover cost of wiring
		house with Category 5 data
		wire required for ATS

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#### **Capital Investment**

Investment	Amount	Basis for Amount
Video on Demand Server,	\$2,528.00 per customer in	Manufacturer's price quotes
Digital Video Encoders,	Yr. 1, changing to	
Digital Switching/Routing	\$3,304.00 in Yr. 5.	
Infrastructure, ADSL		
Modems		
Digital Set Top Box	\$682.00 per unit in Yr. 1,	Manufacturer's price quotes
	changing to \$279.00 in Yr.	
	5	

#### Expenses:

Expense	Amount	Basis for Amount
People Expenses (Sales,	\$11.15 per customer per	Current GVNW Client
marketing, customer	month in Yr. 1 changing to	people expenses reduced to
service, engineering,	\$8.48 in Yr. 5	reflect increased efficiency
accounting, management,,		and lower ongoing costs
legal, consulting, insurance)		after start up.
Internet Addresses and	\$3.00 per Customer per	GVNW clients that are
Server Capacity	month – all years	Internet Service Providers
Lease of Local Loop from	\$25.00 per cable pair per	Various ILEC tariffs for
Incumbent LEC	month	ISDN/DSL conditioned
		loops.
Software Right to	\$.50 per customer per	Provider's price quotes
Use/Network	month – all years	
Management/System		
Integration		
Video Programming	Basic - \$6.00 per basic	Published prices for
	broadcast customer per	channels, and experience of
	month	GVNW clients that are
	Premium - \$5.00 per	CATV providers
	premium customer per	
	channel per month	
	Video on Demand - \$2.00	1
	per event shown	
Facilities Lease to Remote	\$31,743.00 per DS-3 per	Interexchange carrier quotes
Server	month – 200 miles	
Install labor	\$140.00 per install	GVNW client experience

#### **Financial Parameters**

Item	Amount	Basis for Amount			
Interest Rate	7.00%	Prevailing borrowing rates			
Term of Loan – Initial	20 Years	for small companies			
Term of Loan - mitial	20 1 ears				

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Construction		
Depreciation Service Life	6 Years	

#### Observations:

Neither business case is viable under current conditions. There are several reasons for this.

- 1.) Current pricing of equipment is greater than can be justified in deployments of small scale that will be required in rural areas. In all cases pricing provided by the vendors shows a significant decrease over the five-year period.
- 2.) The price of leased transport is such that it is not economical to deploy a central head end for multiple service locations to realize economies of scale. Transport of video requires large bandwidth, which is uneconomical at current transport rates on the small scale necessary for rural applications.
- 3.) One would expect to see the business case improve from year to year as more subscribers are added, price of equipment decreases, and efficiencies are realized in operating (people) expenses. Based on current pricing at the scale considered in the evaluation, this does not happen on a significant scale, indicating that there may not be a viable case for these services at the scale deployed in rural areas.

#### **Conclusions:**

- 1.) Advanced Telecommunications Services is not a viable business case on a stand-alone basis at the small scales that would be deployed in rural areas.
- 2.) The high cost of leased broadband transport makes it uneconomical to realize economies of scale in equipment deployment by centralizing equipment.
- 3.) GVNW recommended to the client that, given the current business case, Advanced Telecommunications Service not be deployed at this time.

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#### FULL HEAD END AT COMPANY

# SAMPLE TELEPHONE COMPANY BUSINESS PLAN - ADVANCED TELECOMMUNICATIONS SERVICES INCOME STATEMENT 1 2 3

Calendar Year Estimate	I Forecast 1998	2 Forecast 1999	Forecast 2000	Forecast 2001	5 Forecast 2002	Cumulative 5 Yr.
Income Statement and Cash Flow - Pro Forma						
Operating Revenues Operating Transfers In	<b>\$</b> 0	\$0	\$0	<b>\$</b> 0	\$0	<b>\$</b> 0
Subscription Force CATV Design	\$301.403	£602 00 <i>A</i>	¢1 004 020	\$1,198,356	\$1,327,908	<b>\$</b> 4,404,768
Subscription Fees - CATV Basic	\$291,492	\$582,984 \$97,092	\$1,004,028 \$161,820	\$1,198,330	\$215,760.	\$4,404,708
Subscription Fees - CATV Premium Subscription Fees - VOD	\$48,546 \$0	\$97,092	\$101,820	\$188,790	\$213,760.	\$0
Subscription Fees - VOD Subscription Fees - Local Telephone Service	\$0 \$0	\$0 \$0	\$0 <b>\$</b> 0	\$0 \$0	\$0	<b>\$</b> 0
Subscription Fees - Internet Basic	\$91,176	\$136,764	\$227,940	\$364,704	\$501,468	\$1,322,052
Subscription Fees - Internet Premium	\$91,170 \$29,994	\$59,988	\$89,982	\$134,973	\$179,964	\$494,901
Subscription Fees - Lease STB	\$42,660	\$85,320	\$130,200	\$155,400	\$172,200	\$585,780
Transaction Fees - Internet Services	<b>\$</b> 0	<b>\$</b> 0	<b>\$</b> 0	<b>\$</b> 0	<b>\$</b> 0	\$0
Transaction Fees - VOD	\$170,100	<b>\$</b> 347,760	<b>\$</b> 568,230	\$639,360	\$723,240	\$2,448,690
Long Distance Revenues	\$0	\$0	\$0	<b>\$</b> 0	\$0	<b>\$</b> 0
Advertising Revenue Local Market	\$10,800	\$32,400	\$74,400	\$111,000	\$147,600	\$376,200
Advertising Revenue Inet Links/Comsn	\$0	\$0	\$0	\$0	\$0	<b>\$</b> 0
Advertising Revenue- Other	<b>\$</b> 0	\$0	\$0	\$0	<b>\$</b> 0	\$0
Install Fees	\$149,990	\$127,492	\$191,237	\$116,242	\$89,994	<b>\$</b> 674,955
Increased Cost Recovery - Additional Sub Ckt Eqpt						
Interstate	\$0	\$0	<b>\$</b> 0	\$0	\$0	\$0
State	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0	\$0	<b>\$</b> 0
Less: Bad Debt/Write-off's	(\$13,695)	(\$26,846)	(\$45,132)	(\$55,852)	(\$65,363)	(\$206,888)
Total Revenue	\$821,063	\$1,442,953	\$2,402,705	\$2,852,974	\$3,292,771	\$10,812,466
Revenue/Sub/Mo	\$68.42	\$65.00	\$64.07	\$60.96	\$60.98	\$63.89

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FULL HEAD END AT COMPANY

## SAMPLE TELEPHONE COMPANY BUSINESS PLAN - ADVANCED TELECOMMUNICATIONS SERVICES INCOME STATEMENT

Calendar Year Estimate	1 Forecast 1998	2 Forecast 1999	3 Forecast 2000	4 Forecast 2001	5 Forecast 2002	Cumulative 5 Yr.
Operating Expenses						
Sales/Marketing - Services	\$36,000	\$50,616	\$64,980	\$61,632	\$54,047	\$267,275
Sales/Marketing - Advertising	\$1,800	<b>\$</b> 4,995	\$11,250	\$17,550	\$24,300	, ,
Customer Services (Labor)	\$36,000	\$69,930	\$124,031	\$162,531	\$196,912	\$589,404
Engineering	\$18,000	\$24,975	\$31,641	\$29,616	\$25,629	\$129,860
Management	\$9,000	\$17,483	\$31,008	\$40,633	\$49,228	<b>\$147,351</b>
Accounting	\$9,000	\$14,985	\$22,781	\$25,588	\$26,572	\$98,926
Billing Costs	\$12,000	\$21,090	\$33,844	\$40,125	\$43,983	\$151,042
Legal Fees	\$4,920	\$7,282	\$9,840	\$9,824	\$9,069	<b>\$</b> 40,934
Insurance	\$1,920	\$3,730	\$6,615	\$8,668	\$10,502	\$31,435
Consulting Fees	<b>\$</b> 9,960	\$14,741	\$19,920	\$19,888	\$18,358	\$82,867
Internet Access Cost (Server Ports, IP License)	\$9,000	\$14,400	<b>\$</b> 23,400	<b>\$</b> 36,900	\$50,400	<b>\$</b> 134,100
Local Telephone - Cable Pair Lease Cost	\$300,000	\$555,000	\$937,500	\$1,170,000	\$1,350,000	\$4,312,500
Software RTU/ Network Management	\$6,000	\$11,100	\$18,750	\$23,400	\$27,000	<b>\$</b> 86,250
Long Distance Cost	<b>\$</b> 0	\$0	\$0	<b>\$</b> 0	\$0	\$0
Programming - Basic	<b>\$</b> 64,800	\$129,600	\$223,200	\$266,400	\$295,200	<b>\$</b> 979,200
Programming - Premium	\$27,000	\$54,000	\$90,000	\$105,000	\$120,000	<b>\$</b> 396,000
Programming - VOD	\$97,200	<b>\$</b> 198, <b>72</b> 0	<b>\$</b> 349,680	\$426,240	\$482,160	\$1,554.000
1) Facilities Lease - Transport	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0	\$0	\$0
Install Labor, each (Wire House/CAT 5)	\$139,860	\$119,000	\$178,500	\$108,500	\$84,000	\$629,860
Interest	\$222,262	\$372,895	\$619,111	\$734,226	\$816,448	\$2,764,942
Depreciation - Video Server - VOD	<b>\$33,195</b>	<b>\$</b> 51,795	\$75,825	\$86,031	\$92,264	<b>\$</b> 339,110
Depreciation - Digital Video Encoder+HE - CATV	<b>\$73,170</b>		\$89,667	\$89,667	\$106,813	<b>\$</b> 432,487
Depreciation - ATM Video Equip	<b>\$163,9</b> 56	<b>\$</b> 315,170	\$628,611	\$809,427	\$952,830	\$2,869,994
Depreciation - ADSL	<b>\$162,333</b>	\$286,518	\$454,168	\$545,882	\$609,786	\$2,058,689
Depreciation - Set Top Box - VOD & CATV Depreciation - Other	\$102,300	\$184,140	\$278,711	\$313,629	\$332,252	\$1,211,032
Foregone Cost Recovery - Allocation of Loop to Video						
Interstate	\$0	\$0	\$0	\$0	\$0	\$0
State	\$0		\$0	\$0	\$0	<b>\$</b> 0
Total Expense	\$1,539,676	\$2,595,334	\$4,323,032	\$5,131,356	\$5,777,754	\$19,367,153
Expense/Sub/Mo	\$128.31	\$116.91	\$115.28	\$109.64	\$107.00	\$115.43
Net Income (Loss)/Year	(\$718,614)	(\$1,152,381)	(\$1,920,327)	(\$2,278,383)	(\$2,484,982)	(\$8,554,687
Net Income/Sub/mo	(\$59.88)	(\$51.91)	(\$51.21)	(\$48.68)	(\$46.02)	(\$51.54

Notes:

<sup>1.</sup> Required for Transport Based Business Plans Only, Not Required for Full Head End/Internet Provider Business Plan.

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No Video Service - Internet Only FULL HEAD END AT COMPANY

### SAMPLE TELEPHONE COMPANY BUSINESS PLAN - ADVANCED TELECOMMUNICATIONS SERVICES INCOME STATEMENT

	1	2	3	4	5	
Calendar Year Estimate	Forecast 1998	Forecast 1999	Forecast 2000	Forecast 2001	Forecast 2002	Cumulative 5 Yr.
Income Statement and Cash Flow - Pro Forma Operating Revenues						
Operating Transfers In	<b>\$</b> 0	<b>\$</b> 0	<b>\$</b> 0	\$0	<b>\$</b> 0	<b>\$</b> 0
Subscription Fees - CATV Basic	\$0	\$0	<b>\$</b> 0	\$0	<b>\$</b> 0	<b>\$</b> 0
Subscription Fees - CATV Premium	<b>\$</b> 0	\$0	\$0	\$0	\$0	<b>\$</b> 0
Subscription Fees - VOD	\$0	\$0	<b>\$</b> 0	<b>\$</b> 0	\$0	<b>\$</b> 0
Subscription Fees - Local Telephone Service	\$0	<b>\$</b> 0	<b>\$</b> 0	\$0	\$0	<b>\$</b> 0
Subscription Fees - Internet Basic	\$91,176	\$136,764	\$227,940	\$364,704	\$501,468	\$1,322,052
Subscription Fees - Internet Premium	\$29,994	\$59,988	\$89,982	\$134,973	\$179,964	\$494,901
Subscription Fees - Lease STB	\$0	<b>\$</b> 0	\$0	\$0	\$0	<b>\$</b> 0
Transaction Fees - Internet Services	<b>\$</b> 0	<b>\$</b> 0	<b>\$</b> 0	<b>\$</b> 0	\$0	<b>\$</b> 0
Transaction Fees - VOD	\$0	\$0	<b>\$</b> 0	\$0	<b>\$</b> 0	<b>\$</b> 0
Long Distance Revenues	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0
Advertising Revenue Local Market	\$0	<b>\$</b> 0	<b>\$</b> 0	\$0	\$0	<b>\$</b> 0
Advertising Revenue Inet Links/Comsn	\$0	\$0	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0
Advertising Revenue- Other	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0	<b>\$</b> 0	<b>\$</b> 0
Install Fees	\$37,498	\$22,499	\$37,498	\$56,246	\$56,246	\$209,986
Increased Cost Recovery - Additional Sub Ckt Eqpt						
Interstate	\$0	\$0	\$0	\$0	<b>\$</b> 0	<b>\$</b> 0
State	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0	\$0	<b>\$</b> 0
Less: Bad Debt/Write-off's	(\$2,423)	(\$3,935)	(\$6,358)	(\$9,994)	(\$13,629)	(\$36,339)
Total Revenue	\$156,244	\$215,315	\$349,061	\$545,930	\$724,050	\$1,990,600
Revenue/Sub/Mo	\$52.08	\$44.86	\$44.75	\$44.38	\$43.10	\$45.83

No Video Service - Internet Only FULL HEAD END AT COMPANY

### SAMPLE TELEPHONE COMPANY BUSINESS PLAN - ADVANCED TELECOMMUNICATIONS SERVICES INCOME STATEMENT

INCO	ME STATEN		-		_	
	1 Forecast	2 Forecast	3 Forecast	4 Forecast	5 Forecast	Cumulative
Calendar Year Estimate	1998	1999	2000	2001	2002	5 Yr.
Operating Expenses						
Sales/Marketing - Services	\$9,000	\$10,944	\$13,516	\$16,198	\$16,815	\$66,473
Sales/Marketing - Advertising	<b>\$</b> 450	\$1,080	\$2,340	\$4,613	\$7,560	\$16,043
Customer Services (Labor)	\$9,000	\$15,120	\$25,799	\$42,716	\$61,262	\$153,896
Engineering	<b>\$</b> 4,500	\$5,400	\$6,581	\$7,784	\$7,973	\$32,238
Management	\$2,250	\$3,780	\$6,450	\$10,679	\$15,315	\$38,474
Accounting	\$2,250	\$3,240	\$4,739	\$6,725	\$8,267	\$25,220
Billing Costs	\$3,000	\$4,560	<b>\$</b> 7,040	\$10,546	\$13,684	\$38,829
Legal Fees	\$1,230	\$1,574	\$2,047	\$2,582	\$2,821	\$10,254
Insurance	<b>\$</b> 480	\$806	\$1,376	\$2,278	\$3,267	\$8,208
Consulting Fees	\$2,490	<b>\$</b> 3,187	\$4,143	\$5,227	\$5,711	\$20,759
Internet Access Cost (Server Ports, IP License)	\$9,000	\$14,400	\$23,400	\$36,900	\$50,400	\$134,100
Local Telephone - Cable Pair Lease Cost	\$75,000	\$120,000	\$195,000	\$307,500	\$420,000	\$1,117,500
Software RTU/ Network Management	\$1,500	\$2,400	\$3,900	\$6,150	\$8,400	\$22,350
Long Distance Cost	<b>\$</b> 0	\$0	\$0	\$0	<b>\$</b> 0	\$0
Programming - Basic	<b>\$</b> 0	<b>\$</b> 0	\$0	\$0	<b>\$</b> 0	\$0
Programming - Premium	\$0	<b>\$</b> 0	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0
Programming - VOD	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0
) Facilities Lease - Transport	\$0	<b>\$</b> 0	\$0	\$0	<b>\$</b> 0	\$0
Install Labor, each (Wire House/CAT 5)	\$35,000	\$21,000	\$35,000	\$52,500	\$52,500	\$196,000
Interest	<b>\$</b> 0	\$0	\$0	\$0	<b>\$</b> 0	\$0
Depreciation - Video Server - VOD	\$0	<b>\$</b> 0	<b>\$</b> 0	\$0	<b>\$</b> 0	<b>\$</b> 0
Depreciation - Digital Video Encoder+HE - CATV	\$0	\$0	<b>\$</b> 0	\$0	<b>\$</b> 0	\$0
Depreciation - ATM Video Equip	<b>\$32,79</b> 1	<b>\$</b> 63,034	\$125,722	\$161,885	\$190,566	\$573,999
Depreciation - ADSL	<b>\$4</b> 0,583	<b>\$</b> 62,498	\$95,371	\$139,749	\$179,689	\$517,890
Depreciation - Set Top Box - VOD & CATV Depreciation - Other	\$0	\$0	\$0	\$0	<b>\$</b> 0	\$0
Foregone Cost Recovery - Allocation of Loop to Video						
Interstate	\$0	\$0	\$0	\$0	\$0	\$0
State	\$0	\$0	\$0	\$0	<b>\$</b> 0	\$0
Total Expense	\$228,525	\$333,024	\$552,422	\$814,032	\$1,044,230	\$2,972,233
Expense/Sub/Mo	\$76.17	\$69.38	\$70.82	\$66.18	\$62.16	\$68.94
Net Income (Loss)/Year	(\$72,280)	(\$117,709)	(\$203,361)	(\$268,102)	(\$320,181)	(\$981,633)
Net Income/Sub/mo	(\$24.09)	(\$24.52)	(\$26.07)	(\$21.80)	(\$19.06)	(\$23.11)

Notes

<sup>1.</sup> Required for Transport Based Business Plans Only, Not Required for Full Head End/Internet Provider Business Plan.